

# New Brunswick Facility Profiles (Acute Care)

2022-2023

Five-Year Trend Analysis

# **Acute Care Facility Profiles**

**2018-19 to 2022-23**

## **Five-year trend analysis by facility**

On a yearly basis, these profiles are compiled on the acute care facilities operating within New Brunswick. These profiles are based on the clinical and statistical data from the Canadian Institute for Health Information (CIHI) data holdings: Discharge Abstract Database (DAD) and Management Information System (MIS). They also incorporate data from the New Brunswick Surgical Access Registry. These profiles showcase specific areas of interest within each facility's activity. The areas of interest have been trended over the last five years and it has been noted whether there have been any significant changes.

This report contains a hospital-level summary of the common activities performed at each of New Brunswick's acute care facilities.

Each individual facility's profile contains 5-year trending information under the following headings:

- Inpatient Discharges (Acute Care)
- Average Age of Inpatients
- Average Length of stay (ALOS)
- Expected Length of Stay (ELOS)
- Conservable Bed Days
- Alternative Level of Care (ALC) days
- % Admitted through the Emergency Department
- % Short Stay Admissions (3 days or less) through the Emergency Department
- Average and Total Weighted Cases (using Resource Intensity Weights)
- Deliveries and Cesarean Section rates
- In-Hospital Deaths and Crude Mortality rates
- Ambulatory Care Sensitive Conditions (ACSC)
- Bed Occupancy
- Emergency Department visits – by triage levels
- Inpatient Surgical cases and Day Surgery visits
- Surgical Wait Times

**The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, data should be interpreted within this context.**

Produced by the Department of Health, Shared Analytics Branch

Facility Profile - Common Activity: Horizon Health Network

Discharge Fiscal Year 2022-2023

Discharges, Average Age, Length of Stay	Zone 1		Zone 2				Zone 3				Zone 7	Horizon Health Network	New Brunswick
	The Moncton Hospital	Sackville Memorial Hospital	Grand Manan Hospital	Saint John Regional Hospital	Charlotte County Hospital	Sussex Health Centre	Dr. Everett Chalmers Regional Hospital	Hotel-Dieu of St. Joseph Hospital	Oromocto Public Hospital	Upper River Valley Hospital	Miramichi Regional Hospital		
Inpatient Discharges (Acute Care)	12,350	193	38	17,187	846	462	11,604	108	242	2,518	4,814	50,881	73,384
Average Age of Inpatients	51	78	74	53	74	75	49	80	80	58	55	53	54
Total Length of Hospital Stays	105,676	6,262	611	135,055	7,609	8,097	96,939	6,754	10,718	21,700	33,659	433,683	661,540
Average Length of Stay	8.6	32.4	16.1	7.9	9.0	17.5	8.4	62.5	44.3	8.6	7.0	8.5	9.0
Total Length of Stay (Acute Care only)	87,962	1,888	494	124,389	6,270	4,549	91,427	462	3,702	16,342	28,246	366,334	521,601
Average Length of Stay (Acute Care only)	7.1	9.8	13.0	7.2	7.4	9.8	7.9	4.3	15.3	6.5	5.9	7.2	7.1
Expected Length of Stay (Acute Care only)	5.5	7.0	5.6	5.5	5.6	6.0	5.1	6.7	10.9	4.8	5.5	5.4	5.6

Alternate Level of Care (ALC)													
Total Length of Stay (ALC only)	17,714	4,374	117	10,662	1,339	3,548	5,512	6,292	7,016	5,358	5,413	67,345	139,935
% ALC Days	16.8%	69.8%	19.1%	7.9%	17.6%	43.8%	5.7%	93.2%	65.5%	24.7%	16.1%	15.5%	21.2%

Inpatient/Day Surgery													
Inpatient Cases in Main Operating Room (OR)	3,681	0		4,689	1	0	2,960		3	318	934	13,095	17,736
Day Surgery Cases in Main Operating Room (OR)	2,852	774		1,331	130	1,288	3,750		5,566	694	2,100	23,404	33,130
% Day Surgery Visits	43.7%	100.0%		22.1%	99.2%	100.0%	55.9%		99.9%	68.6%	69.2%	64.1%	65.1%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 (a chronic care facility) performed 4,919 day surgeries and 509 inpatient surgeries in 2022-2023.

Surgery Wait Times in days (90th Percentile)													
All Surgeries	473	344		415	29	396	411		173	405	389	388	366
Cancer Surgeries	120	398		85		154	91		65	103	119	100	86
Orthopaedic Surgeries	691	267		495			582		90	512	537	568	493

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 performs day surgeries as well as select inpatient orthopedic surgeries. The 90th percentile wait time for all surgeries was 376 days; 97 days for cancer surgeries and 360 days for orthopaedic surgeries.

Emergency Department Visits													
Emergency Department Visits	37,835	8,836		43,940	16,439	18,351	43,165	12,413	19,453	24,014	24,109	274,581	450,300
% of ED Visits Triage 4 or 5	25.3%	76.2%		32.7%	69.3%	69.3%	39.0%	62.7%	69.4%	57.8%	38.0%	49.6%	52.8%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 had 26,026 Emergency Department Visits, 77.5% of which were Triage 4 or 5.

Mortality Rates													
Number of In-Hospital Deaths	587	29	8	818	96	83	565	39	37	186	299	2,747	4,443
In-Hospital Crude Mortality Rate	4.8%	15.0%	21.1%	4.8%	11.3%	18.0%	4.9%	36.1%	15.3%	7.4%	6.2%	5.4%	6.1%
Hospital Standardized Mortality Rate (HSMR)	127	67	244 !	121	114	235 !	131	0 !	160	160	103	127	128

Weighted Cases													
Total (RIW) Weighted Cases	20,038	707	79	29,245	986	997	16,148	656	1,196	3,408	5,563	79,578	114,829
Average (RIW) Weighted case	1.62	3.67	2.09	1.70	1.17	2.16	1.39	6.07	4.94	1.35	1.16	1.56	1.56
Cost of a Standard Hospital Stay†	\$7,346	\$6,954	n/a	\$6,587	\$6,686	\$4,574	\$7,126	\$6,247	\$4,909	\$6,081	\$7,107	\$6,834	\$7,174
% of Total Weighted Cases for Province	17.5%	0.6%	0.1%	25.5%	0.9%	0.9%	14.1%	0.6%	1.0%	3.0%	4.8%	69.3%	100.0%

Average Distance Travelled to Facility (Kms)±	45	39	5	63	35	15	34	27	31	37	35	47	43
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

"!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay data is for fiscal 2021-22

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight-line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

Facility Profile - Common Activity: Vitalité Health Network  
Discharge Fiscal Year 2022-2023

Discharges, Average Age, Length of Stay	Zone 1		Zone 4			Zone 5	Zone 6				Vitalité Health Network	New Brunswick
	Stella-Maris-de-Kent Hospital	Dr. Georges-L.-Dumont University Hospital Centre	Edmundston Regional Hospital	Hôtel Dieu St. Joseph de Saint Quentin	Grand Falls General Hospital	Campbellton Regional Hospital	Lamèque Hospital and Community Health Centre	Tracadie Hospital	Chaleur Regional Hospital	Enfant-Jésus RHSJ† Hospital (Caraquet)		
Inpatient Discharges (Acute Care)	392	7,207	4,892	112	325	2,597	66	1,032	5,479	401	22,503	73,384
Average Age of Inpatients	76	50	55	73	74	67	80	74	52	76	56	54
Total Length of Hospital Stays	9,613	65,332	32,112	2,377	6,981	33,267	5,009	25,898	41,331	5,937	227,857	661,540
Average Length of Stay	24.5	9.1	6.6	21.2	21.5	12.8	75.9	25.1	7.5	14.8	10.1	9.0
Total Length of Stay (Acute Care only)	3,772	58,069	30,958	766	4,636	17,649	300	7,410	28,910	2,797	155,267	521,601
Average Length of Stay (Acute Care only)	9.6	8.1	6.3	6.8	14.3	6.8	4.5	7.2	5.3	7.0	6.9	7.1
Expected Length of Stay (Acute Care only)	7.2	6.6	5.4	6.3	9.5	6.0	6.2	7.1	5.2	7.6	6.0	5.6

Alternate Level of Care (ALC)												
Total Length of Stay (ALC only)	5,841	7,263	1,154	1,611	2,345	15,618	4,709	18,488	12,421	3,140	72,590	139,935
% ALC Days	60.8%	11.1%	3.6%	67.8%	33.6%	46.9%	94.0%	71.4%	30.1%	52.9%	31.9%	21.2%

Inpatient/Day Surgery												
Inpatient Cases in Main Operating Room (OR)		1,433	1,353			488			1,367		4,641	17,736
Day Surgery Cases in Main Operating Room (OR)		3,909	1,673			1,767			2,377		9,726	33,130
% Day Surgery Visits		73.2%	55.3%			78.4%			63.5%		67.7%	65.1%

Surgery Wait Times in days (90th Percentile)												
All Surgeries		267	294		214	193			372		311	366
Cancer Surgeries		64	46			49			80		65	86
Orthopaedic Surgeries		332	328			228			364		329	493

\*In addition to the above acute care facilities, the Acadie-Bathurst Ophthalmology Centre began performing cataract surgeries that used to be performed at the Chaleur Regional Hospital. The 90th percentile wait time for these procedures was 540 days.

Emergency Department Visits												
Emergency Department Visits	20,221	29,399	24,600	13,067	15,697	17,013		18,156	22,213	15,353	175,719	450,300
% of ED Visits Triage 4 or 5	60.1%	47.1%	52.5%	71.1%	70.5%	47.8%		60.0%	60.7%	63.8%	57.8%	52.8%

Mortality Rates												
Number of In-Hospital Deaths	80	426	300	27	84	227	31	109	352	60	1,696	4,443
In-Hospital Crude Mortality Rate	20.4%	5.9%	6.1%	24.1%	25.8%	8.7%	47.0%	10.6%	6.4%	15.0%	7.5%	6.1%
Hospital Standardized Mortality Rate (HSMR)	155	110	135	188	150	116	n/a	118	158	n/a	130	128

Weighted Cases												
Total (RIW) Weighted Cases	1,106	11,343	5,844	264	831	4,660	554	2,937	6,954	757	35,251	114,829
Average (RIW) Weighted case	2.82	1.57	1.19	2.36	2.56	1.79	8.39	2.85	1.27	1.89	1.57	1.56
Cost of a Standard Hospital Stay†	\$4,553	\$7,701	\$8,321	\$9,932	\$6,928	\$9,212	n/a	\$6,129	\$8,516	n/a	\$7,941	\$7,174
% of Total Weighted Cases for Province	1.0%	9.9%	5.1%	0.2%	0.7%	4.1%	0.5%	2.6%	6.1%	0.7%	30.7%	100.0%

Average Distance Travelled to Facility (Kms)±	23	40	31	8	20	31	17	28	40	23	35	43
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

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† Cost of a Standard Hospital Stay data is for fiscal 2021-22.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

# Province of New Brunswick

## Acute Care Facility Profile – Five fiscal years: 2018-19 to 2022-23

NEW BRUNSWICK	2018-19	2019-20	2020-21	2021-22	2022-23
<b>Inpatient Discharges (Acute Care)</b>	83,036	80,742	74,014	72,324	73,384
<b>Average Age of Inpatients</b>	54	54	54	54	54
<b>Length of Stay</b>					
Total Length of Hospital Stays	703,436	726,884	600,019	643,367	661,540
Average Length of Stay	8.5	9.0	8.1	8.9	9.0
Total Length of Stay - (Acute Care only)	575,581	572,813	499,964	515,310	521,601
Average Length of Stay- (Acute Care only)	6.9	7.1	6.8	7.1	7.1
Expected Length of Stay- (Acute Care only)	5.2	5.2	5.3	5.5	5.6
Conservable Bed Days	136,148	150,169	107,714	117,655	111,495
% Conservable Bed Days	19.4%	20.7%	18.0%	18.3%	16.9%
<b>Alternate Level of Care (ALC)</b>					
Total ALC Days	127,855	154,071	100,055	128,057	139,935
% ALC Days	18.2%	21.2%	16.7%	19.9%	21.2%
Average number of ALC beds/day	350.3	422.1	274.1	350.8	383.4
<b>Hospitalizations via Emergency Department</b>					
% Admitted Through Emergency Department	52.8%	52.9%	51.5%	52.6%	52.1%
% Short Stay Admissions -Through Emergency Dept.	21.0%	21.0%	20.1%	20.1%	19.9%
<b>Resource Intensity Weight (RIW)</b>					
Total (RIW) Weighted Cases	122,122	124,313	107,084	112,416	114,829
Average (RIW) Weighted case	1.47	1.54	1.45	1.55	1.56
<b>Deliveries</b>					
Number of Deliveries	6,280	6,134	6,120	6,197	6,075
Number of Cesarean Sections	1,795	1,751	1,795	1,925	1,993
Cesarean Section Rate	28.6%	28.5%	29.3%	31.1%	32.8%
<b>Deaths</b>					
Number of In-Hospital Deaths	4,161	4,206	3,745	4,137	4,443
In-Hospital Crude Mortality Rate	5.0%	5.2%	5.1%	5.7%	6.1%
Hospital Standardized Mortality Rate (HSMR)	115	118	117	122	128
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.7%	6.5%	5.3%	5.8%	5.9%
<b>Bed Occupancy (All Levels of Care)</b>					
Average Number of Beds Occupied per day	2,361	2,327	2,042	2,000	2,391
Occupancy Rate (% of Inpatient beds occupied)	94.3%	92.9%	80.2%	88.7%	94.1%
<b>Emergency Department Visits</b>					
Emergency Department Visits	574,999	551,714	413,349	428,774	450,300
% Visits (Less Urgent-Triage 4)	47.8%	47.1%	45.0%	44.0%	44.5%
% Visits (Non Urgent-Triage 5)	10.3%	9.9%	9.1%	8.9%	8.3%
<b>Inpatient / Day Surgery (includes surgeries at St. Joseph's Hospital)</b>					
Inpatient cases in Main Operating Rooms	20,668	20,488	18,886	17,016	17,736
Day Surgery visits in Main Operating Rooms	38,740	36,584	33,244	32,597	33,130
% of Day Surgery visits	65.2%	64.1%	63.8%	65.7%	65.1%
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>					
All Surgeries	257	258	339	287	366
Cancer Surgeries	74	73	80	72	86
Orthopaedic Surgeries	364	386	474	416	493

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



# Horizon Health Network

## Acute Care Facility Profile – Five fiscal years: 2018-19 to 2022-23

HORIZON HEALTH NETWORK	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	55,465	53,896	50,972	49,763	50,881		69.3%
Average Age of Inpatients	53	54	53	53	53	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	461,190	463,428	394,864	420,356	433,683		65.6%
Average Length of Stay	8.3	8.6	7.7	8.4	8.5	9.0	
Total Length of Stay - (Acute Care only)	384,158	380,299	340,169	351,186	366,334		
Average Length of Stay- (Acute Care only)	6.9	7.1	6.7	7.1	7.2	7.1	
Expected Length of Stay- (Acute Care only)	5.1	5.1	5.1	5.2	5.4	5.6	
Conservable Bed Days	97,848	105,221	79,601	90,073	92,264		
% Conservable Bed Days	21.2%	22.7%	20.2%	21.4%	21.3%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	77,032	83,129	54,965	69,170	67,345		
% ALC Days	16.7%	17.9%	13.9%	16.5%	15.5%	21.2%	
Average number of ALC beds/day	211.1	227.8	149.8	189.5	184.5		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	50.7%	51.5%	49.8%	50.8%	50.0%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	20.2%	20.3%	19.4%	19.3%	18.8%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	82,662	82,458	74,052	76,978	79,578		69.3%
Average (RIW) Weighted case	1.49	1.53	1.45	1.55	1.56	1.56	
<b>Deliveries</b>							
Number of Deliveries	4,757	4,568	4,607	4,683	4,578		
Number of Cesarean Sections	1,317	1,282	1,329	1,478	1,484		
Cesarean Section Rate	27.7%	28.1%	28.8%	31.6%	32.4%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	2,571	2,613	2,294	2,564	2,747		
In-Hospital Crude Mortality Rate	4.6%	4.8%	4.5%	5.2%	5.4%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	110	120	115	118	127	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	6.8%	6.8%	5.4%	5.8%	6.1%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	1,498	1,479	1,321	1,273	1,305		63.7%
Occupancy Rate (% of Inpatient beds occupied)	97.0%	95.8%	85.3%	89.2%	93.7%	94.1%	
<b>Emergency Department Visits (includes ED visits at St. Joseph's Hospital)</b>							
Emergency Department Visits	357,148	340,102	262,243	265,451	274,581		61.0%
% Visits (Less Urgent-Triage 4)	46.2%	45.6%	43.5%	42.3%	42.8%	44.5%	
% Visits (Non Urgent-Triage 5)	10.6%	9.3%	7.9%	7.2%	6.8%	8.3%	
<b>Inpatient / Day Surgery (includes surgeries at St. Joseph's Hospital)</b>							
Inpatient cases in Main Operating Rooms	13,766	13,550	13,550	12,316	13,095		73.8%
Day Surgery visits in Main Operating Rooms	26,528	24,964	23,417	21,977	23,404		70.6%
% of Day Surgery visits	65.8%	64.8%	63.3%	64.1%	64.1%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	278	287	371	310	388	366	
Cancer Surgeries	84	83	91	79	100	86	
Orthopaedic Surgeries	413	438	524	469	568	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 1 (Moncton area):  
**The Moncton Hospital**  
 Facility Profile – Five fiscal years: 2018-19 to 2022-23

THE MONCTON HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	14,145	13,283	12,152	11,710	12,350		16.8%
Average Age of Inpatients	52	52	52	51	51	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	114,920	110,056	96,675	94,617	105,676		16.0%
Average Length of Stay	8.1	8.3	8.0	8.1	8.6	9.0	
Total Length of Stay - (Acute Care only)	95,394	90,921	80,534	77,670	87,962		
Average Length of Stay- (Acute Care only)	6.7	6.8	6.6	6.6	7.1	7.1	
Expected Length of Stay- (Acute Care only)	5.1	5.1	5.1	5.4	5.5	5.6	
Conservable Bed Days	21,682	23,196	18,734	14,541	20,150		
% Conservable Bed Days	18.9%	21.1%	19.4%	15.4%	19.1%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	19,526	19,135	16,141	16,947	17,714		
% ALC Days	17.0%	17.4%	16.7%	17.9%	16.8%	21.2%	
Average number of ALC beds/day	53.5	52.4	44.2	46.4	48.5		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	48.5%	49.2%	49.1%	48.3%	46.6%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	19.5%	19.6%	19.3%	18.5%	16.9%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	21,351	20,160	18,135	18,200	20,038		17.5%
Average (RIW) Weighted case	1.51	1.52	1.49	1.55	1.62	1.56	
<b>Deliveries</b>							
Number of Deliveries	1,223	1,167	1,124	1,181	1,207		
Number of Cesarean Sections	389	329	327	415	445		
Cesarean Section Rate	31.8%	28.2%	29.1%	35.1%	36.9%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	609	574	525	625	587		
In-Hospital Crude Mortality Rate	4.3%	4.3%	4.3%	5.3%	4.8%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	117	116	122	126	127	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	5.7%	5.5%	4.4%	4.9%	5.1%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	374	360	329	311	324		15.8%
Occupancy Rate (% of Inpatient beds occupied)	97.9%	94.2%	86.1%	90.5%	94.1%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	53,171	49,805	43,876	40,906	37,835		8.4%
% Visits (Less Urgent-Triage 4)	35.6%	30.2%	30.2%	27.6%	23.6%	44.5%	
% Visits (Non Urgent-Triage 5)	3.3%	2.8%	2.1%	2.0%	1.7%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,897	3,628	3,650	3,277	3,681		20.8%
Day Surgery visits in Main Operating Rooms	3,305	2,774	2,708	2,619	2,852		8.6%
% of Day Surgery visits	45.9%	43.3%	42.6%	44.8%	43.7%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	345	344	431	341	473	366	
Cancer Surgeries	108	99	113	94	120	86	
Orthopaedic Surgeries	558	485	601	568	691	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 1 (Moncton area):  
**Sackville Memorial Hospital**  
 Facility Profile – Five fiscal years: 2018-19 to 2022-23

<b>SACKVILLE MEMORIAL HOSPITAL</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>NB Average 2022-23</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	476	469	434	284	193		0.3%
<b>Average Age of Inpatients</b>	72	73	74	76	78	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	5,085	6,762	5,946	5,371	6,262		0.9%
Average Length of Stay	10.7	14.4	13.7	18.9	32.4	9.0	
Total Length of Stay - (Acute Care only)	4,172	3,994	3,592	2,562	1,888		
Average Length of Stay-(Acute Care only)	8.8	8.5	8.3	9.0	9.8	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.8	5.9	6.2	7.0	5.6	
Conservable Beds Days	1,530	1,255	1,019	811	536		
% Conservable Bed Days	30.1%	18.6%	17.1%	15.1%	8.6%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	913	2,768	2,354	2,809	4,374		
% ALC Days	18.0%	40.9%	39.6%	52.3%	69.8%	21.2%	
Average number of ALC beds/day	2.5	7.6	6.4	7.7	12.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	81.3%	83.4%	81.1%	76.4%	44.0%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	35.3%	35.4%	35.3%	32.4%	14.5%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	657	854	722	628	707		0.6%
Average (RIW) Weighted case	1.38	1.82	1.66	2.21	3.67	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	38	42	31	39	29		
In-Hospital Crude Mortality Rate	8.0%	9.0%	7.1%	13.7%	15.0%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	82	99	94	158	67	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	11.2%	13.8%	13.4%	14.3%	13.8%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	15	19	15	16	17		0.8
Occupancy Rate (% of Inpatient beds occupied)	71.0%	88.7%	73.5%	81.7%	92.0	94.1	
<b>Emergency Department Visits</b>							
Emergency Department Visits	18,415	18,009	9,797	9,344	8,836		2.0%
% Visits (Less Urgent-Triage 4)	41.6%	46.2%	53.1%	51.5%	55.6%	44.5%	
% Visits (Non-Urgent-Triage 5)	33.3%	26.5%	28.4%	27.2%	20.6%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	0	0	0	0	0		0.0%
Day Surgery visits in Main Operating Rooms	824	768	741	636	774		2.3%
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	357	367	532	354	344	366	
Cancer Surgeries	70	187	135	85	398	86	
Orthopaedic Surgeries	273	301	349	335	267	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Horizon Health Network – Zone 2 (Saint John area):  
**Saint John Regional Hospital**  
 Facility Profile -Five fiscal years: 2018-19 to 2022-23

SAINT JOHN REGIONAL HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	18,442	18,126	17,582	17,169	17,187		23.4%
Average Age of Inpatients	54	54	54	53	53	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	144,966	146,000	129,789	142,205	135,055		20.4%
Average Length of Stay	7.9	8.1	7.4	8.3	7.9	9.0	
Total Length of Stay - (Acute Care only)	123,581	124,543	118,755	129,554	124,389		
Average Length of Stay-(Acute Care only)	6.7	6.9	6.8	7.5	7.2	7.1	
Expected Length of Stay-(Acute Care only)	5.2	5.3	5.3	5.5	5.5	5.6	
Conservable Beds Days	25,215	29,237	25,506	35,697	29,595		
% Conservable Bed Days	17.4%	20.0%	19.7%	25.1%	21.9%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	21,385	21,457	11,034	12,651	10,662		
% ALC Days	14.8%	14.7%	8.5%	8.9%	7.9%	21.2%	
Average number of ALC beds/day	58.6	58.8	30.2	34.7	29.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	42.3%	42.9%	41.7%	43.6%	43.7%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	16.0%	15.7%	14.8%	15.1%	15.4%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	30,519	30,584	28,586	29,910	29,245		25.5%
Average (RIW) Weighted case	1.65	1.69	1.63	1.74	1.70	1.56	
<b>Deliveries</b>							
Number of Deliveries	1,471	1,442	1,492	1,466	1,419		
Number of Cesarean Sections	267	320	305	352	306		
Cesarean Section Rate	18.2%	22.2%	20.4%	24.0%	21.6%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	784	753	660	757	818		
In-Hospital Crude Mortality Rate	4.3%	4.2%	3.8%	4.4%	4.8%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	102	110	99	107	121	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	5.9%	4.6%	4.6%	5.1%	5.2%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	447	443	420	367	360		17.6%
Occupancy Rate (% of Inpatients beds occupied)	92.0%	91.2%	85.8%	87.8%	90.0%	94.1%	
<b>Emergency Department (ED) Visits</b>							
Emergency Department Visits	59,561	56,761	46,348	43,771	43,940		9.8%
% Visits (Less Urgent-Triage 4)	33.9%	30.7%	29.4%	27.8%	30.1%	44.5%	
% Visits (Non Urgent-Triage 5)	3.5%	3.3%	3.4%	3.1%	2.6%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	5,374	5,359	5,160	4,661	4,689		26.4%
Day Surgery visits in Main Operating Rooms	1,771	1,297	1,493	1,215	1,331		4.0%
% of Day Surgery visits	24.8%	19.3%	22.4%	20.7%	22.1%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	295	327	440	331	415	366	
Cancer Surgeries	86	92	87	73	85	86	
Orthopaedic Surgeries	365	428	529	411	495	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Sussex Health Centre**  
 Facility Profile – Five fiscal years: 2018-19 to 2022-23

SUSSEX HEALTH CENTRE	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	390	474	412	476	462		0.6%
Average Age of Inpatients	76	76	76	76	75	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	7,418	9,351	8,221	9,960	8,097		1.2%
Average Length of Stay	19.0	19.7	20.0	20.9	17.5	9.0	
Total Length of Stay - (Acute Care only)	3,713	3,813	3,765	4,130	4,549		
Average Length of Stay-(Acute Care only)	9.5	8.0	9.1	8.7	9.8	7.1	
Expected Length of Stay-(Acute Care only)	5.9	5.7	6.1	5.6	6.0	5.6	
Conservable Beds Days	1,371	1,109	1,265	1,463	1,798		
% Conservable Bed Days	18.5%	11.9%	15.4%	14.7%	22.2%	16.9%	
<b>Alternate Level Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	3,705	5,538	4,456	5,830	3,548		
% ALC Days	49.9%	59.2%	54.2%	58.5%	43.8%	21.2%	
Average number of ALC beds/day	10.2	15.2	12.2	16.0	9.7		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	74.4%	69.8%	73.8%	73.1%	68.0%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	18.7%	24.3%	23.1%	26.3%	24.0%	19.9%	
<b>Resource intensity Weight</b>							
Total (RIW) Weighted Cases	853	1,146	994	1,184	997		0.9%
Average (RIW) Weighted case	2.19	2.42	2.41	2.49	2.16	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	69	80	83	68	83		
In-Hospital Crude Mortality Rate	17.7%	16.9%	20.1%	14.3%	18.0%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	145	169 !	260 !	184 !	235 !	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.5%	17.7%	14.3%	16.3%	21.5%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	24	23	24	25	25		1.2%
Occupancy Rate (% of Inpatient beds occupied)	95.0%	93.2%	94.7%	98.7%	99.0%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	21,394	20,434	14,575	17,751	18,351		4.1%
% Visits (Less Urgent-Triage 4)	62.2%	61.7%	58.8%	58.4%	62.4%	44.5%	
% Visits (Non Urgent-Triage 5)	10.5%	8.9%	10.0%	9.7%	6.9%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2	5	1	3	0		0.0%
Day Surgery visits in Main Operating Rooms	1,435	1,556	1,473	1,325	1,288		3.9%
% of Day Surgery visits	99.9%	99.7%	99.9%	99.8%	100.0%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	274	309	349	298	396	366	
Cancer Surgeries	196	91	106	33	154	86	
Orthopaedic Surgeries	124	267	275	n/a	n/a	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Charlotte County Hospital**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

CHARLOTTE COUNTY HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	876	959	817	820	846		1.2%
Average Age of Inpatients	72	73	73	74	74	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,928	7,806	4,923	7,739	7,609		1.2%
Average Length of Stay	7.9	8.1	6.0	9.4	9.0	9.0	
Total Length of Stay - (Acute Care only)	5,496	5,844	4,399	5,837	6,270		
Average Length of Stay- (Acute Care only)	6.3	6.1	5.4	7.1	7.4	7.1	
Expected Length of Stay- (Acute Care only)	5.1	5.1	5.2	5.3	5.6	5.6	
Conservable Beds Days	969	946	129	1,499	1,528		
% Conservable Bed Days	14.0%	12.1%	2.6%	19.4%	20.1%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,432	1,962	524	1,902	1,339		
% ALC Days	20.7%	25.1%	10.6%	24.6%	17.6%	21.2%	
Average number of ALC beds/day	3.9	5.4	1.4	5.2	3.7		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	81.1%	75.1%	76.7%	76.1%	76.0%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	31.6%	32.4%	37.1%	29.4%	27.0%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	955	1,083	734	1,015	986		0.9%
Average (RIW) Weighted case	1.09	1.13	0.90	1.24	1.17	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	83	94	77	78	96		
In-Hospital Crude Mortality Rate	9.5%	9.8%	9.4%	9.5%	11.3%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	72	116 !	110 !	124	114	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	24.7%	21.8%	19.6%	21.5%	22.7%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	34	35	27	36	37		1.8%
Occupancy Rate (% of Inpatient beds occupied)	76.3%	80.3%	60.3%	83.0%	85.1%	94.1%	
<b>Emergency Department (ED) Visits</b>							
Emergency Department Visits	17,682	16,838	11,900	13,921	16,439		3.7%
% Visits (Less Urgent-Triage 4)	57.4%	60.9%	57.8%	59.7%	60.1%	44.5%	
% Visits (Non Urgent-Triage 5)	12.8%	10.8%	13.6%	10.2%	9.2%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2	8	3	6	1		0.0%
Day Surgery visits in Main Operating Rooms	158	135	114	135	130		0.4%
% of Day Surgery visits	98.8%	94.4%	97.4%	95.7%	99.2%	65.1%	

Horizon Health Network – Zone 2 (Saint John area):  
**Grand Manan Hospital**  
 Facility Profile - Five fiscal years – 2018-19 to 2022-23

GRAND MANAN HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	92	67	51	37	38		0.1%
Average Age of Inpatients	70	72	72	72	74	54	

Length of Stay							
Total Length of Hospital Stays	1,041	564	632	626	611		0.1%
Average Length of Stay	11.3	8.4	12.4	16.9	16.1	9.0	
Total Length of Stay - (Acute Care only)	814	466	6.7	355	494		
Average Length of Stay-(Acute Care only)	8.8	7.0	11.9	9.6	13.0	7.1	
Expected Length of Stay-(Acute Care only)	5.4	5.2	5.6	6.2	5.6	5.6	
Conservable Beds Days	318	115	323	127	282		
% Conservable Bed Days	30.6%	20.5%	51.1%	20.3%	46.2%	16.9%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	227	98	25	271	117		
% ALC Days	21.8%	17.4%	4.0%	43.3%	19.1%	21.2%	
Average number of ALC beds/day	0.6	0.3	0.1	0.7	0.3		

Hospitalizations via Emergency Department							
% Admitted Through Emergency Department	70.7%	68.7%	56.9%	62.2%	73.7%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	33.7%	34.3%	21.6%	18.9%	18.4%	19.9%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	136	77	89	73	79		0.1%
Average (RIW) Weighted case	1.47	1.14	1.74	1.98	2.09	1.56	

Deaths							
Number of In-Hospital Deaths	10	7	10	4	8		
In-Hospital Crude Mortality Rate	10.9%	10.4%	19.6%	10.8%	21.1%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	157 !	0	259 !	195 !	244 !	128	

! Due to low volumes, use caution when interpreting this data.

Ambulatory Care Sensitive Conditions (ACSC)	11.3%	19.4%	14.3%	42.1%	26.7%	5.9%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	2	1	2	2	2		0.1%
Occupancy Rate (% of Inpatient beds occupied)	30.8%	18.3%	20.4%	22.2%	22.9%	94.1%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Dr. Everett Chalmers Regional Hospital**

Facility Profile - Five fiscal years: 2018-19 to 2022-23

<b>DR. EVERETT CHALMERS REGIONAL HOSPITAL</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>NB Average 2022-23</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	12,851	12,508	11,773	11,687	11,604		15.8%
<b>Average Age of Inpatients</b>	48	49	48	48	49	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	100,449	99,983	84,935	87,966	96,939		14.7%
Average Length of Stay	7.8	8.0	7.2	7.5	8.4	9.0	
Total Length of Stay - (Acute Care only)	88,956	88,628	78,919	82,063	91,427		
Average Length of Stay-(Acute Care only)	6.9	7.1	6.7	7.0	7.9	7.1	
Expected Length of Stay-(Acute Care only)	4.6	4.7	4.8	4.8	5.1	5.6	
Conservable Bed Days	28,709	30,157	22,434	26,382	31,933		
% Conservable Bed Days	28.6%	30.2%	26.4%	30.0%	32.9%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	11,493	11,355	6,016	5,903	5,512		
% ALC Days	11.4%	11.4%	7.1%	6.7%	5.7%	21.2%	
Average number of ALC beds/day	31.5	31.1	16.5	16.2	15.1%		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	52.8%	53.7%	53.2%	55.1%	54.9%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	22.0%	21.8%	21.3%	22.0%	20.5%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	16,392	16,531	14,573	14,655	16,148		14.1%
Average (RIW) Weighted case	1.28	1.32	1.24	1.25	1.39	1.56	
<b>Deliveries</b>							
Number of Deliveries	1,438	1,411	1,421	1,463	1,348		
Number of Cesarean Sections	464	470	534	518	537		
Cesarean Section Rate	32.3%	33.3%	37.6%	35.4%	39.8%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	474	532	439	478	565		
In-Hospital Crude Mortality Rate	3.7%	4.3%	3.7%	4.1%	4.9%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	121	133	122	107	131	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.7%	5.9%	5.0%	5.2%	5.9%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	312	313	269	271	288		14.0%
Occupancy Rate (% of Inpatient beds occupied)	99.3%	99.7%	85.8%	87.8%	97.7%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	49,619	47,431	42,181	43,704	43,165		9.6%
% Visits (Less Urgent-Triage 4)	36.7%	35.3%	37.7%	33.0%	31.7%	44.5%	
% Visits (Non Urgent-Triage 5)	9.7%	8.9%	8.8%	7.4%	7.3%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,244	3,254	3,063	2,714	2,960		16.7%
Day Surgery visits in Main Operating Rooms	4,366	4,323	3,817	3,775	3,750		11.3%
% of Day Surgery visits	57.4%	57.1%	55.5%	58.2%	55.9%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	267	270	362	393	411	366	
Cancer Surgeries	81	72	87	81	91	86	
Orthopaedic Surgeries	368	397	559	516	582	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Oromocto Public Hospital**

Facility Profile – Five fiscal years: 2018-19 to 2022-23

OROMOCTO PUBLIC HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	677	557	287	171	242		0.3%
Average Age of Inpatients	73	75	77	81	80	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	9,512	9,873	8,782	8,956	10,718		1.6%
Average Length of Stay	14.1	17.7	30.6	52.4	44.3	9.0	
Total Length of Stay - (Acute Care only)	8,472	8,558	5,960	3,778	3,702		
Average Length of Stay-(Acute Care only)	12.5	15.4	20.8	22.1	15.3	7.1	
Expected Length of Stay-(Acute Care only)	8.0	7.3	7.9	10.4	10.9	5.6	
Conservable Bed Days	3,012	4,465	3,706	2,005	1,073		
% Conservable Bed Days	31.7%	45.2%	42.2%	22.4%	10.0%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,040	1,315	2,822	5,178	7,016		
% ALC Days	10.9%	13.3%	32.1%	57.8%	65.5%	21.2%	
Average number of ALC beds/day	2.8	3.6	7.7	14.2	19.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	45.6%	43.1%	20.2%	3.5%	6.6%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	12.6%	12.7%	4.2%	1.8%	1.7%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,147	1,168	1,002	1,013	1,196		1.0%
Average (RIW) Weighted case	1.69	2.10	3.49	5.93	4.94	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	43	55	35	30	37		
In-Hospital Crude Mortality Rate	6.4%	9.9%	12.2%	17.5%	15.3%	6.1%	
Hospital Standardized Mortality Rate (HSMR)*	89	174 !	251 !	224 !	160	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	12.1%	16.9%	7.2%	6.7%	9.3%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	44	44	43	41	44		2.2%
Occupancy Rate (% of Inpatient beds occupied)	97.6%	98.8%	94.5%	91.9%	99.8%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	32,283	31,021	20,027	19,179	19,453		4.3%
% Visits (Less Urgent-Triage 4)	66.5%	66.7%	65.7%	62.9%	63.0%	44.5%	
% Visits (Non Urgent-Triage 5)	11.5%	9.5%	9.0%	6.6%	6.4%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	9	10	9	6	3		0.0%
Day Surgery visits in Main Operating Rooms	5,604	5,391	5,273	5,113	5,566		16.8%
% of Day Surgery visits	99.8%	99.8%	99.8%	99.9%	99.9%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	255	164	192	181	173	366	
Cancer Surgeries	63	74	68	53	65	86	
Orthopaedic Surgeries	n/a	n/a	n/a	n/a	90	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Hotel-Dieu of St. Joseph Hospital**

**Facility Profile - Five fiscal years: 2018-19 to 2022-23**

<b>HOTEL DIEU OF ST. JOSEPH HOSPITAL</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>NB Average 2022-23</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	519	431	349	164	108		0.1%
<b>Average Age of Inpatients</b>	69	69	71	75	80	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,829	6,443	5,554	5,402	6,754		1.0%
Average Length of Stay	13.2	14.9	15.9	32.9	62.5	9.0	
Total Length of Stay - (Acute Care only)	5,203	4,614	3,884	1,212	462		
Average Length of Stay-(Acute Care only)	10.0	10.7	11.1	7.4	4.3	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.4	6.0	6.1	6.7	5.6	
Conservable Beds Days	2,320	2,302	1,774	205	(260)		
% Conservable Bed Days	34.0%	35.7%	31.9%	3.8%	-3.8%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,626	1,829	1,670	4,190	6,292		
% ALC Days	23.8%	28.4%	30.1%	77.6%	93.2%	21.2%	
Average number of ALC beds/day	4.5	5.0	4.6	11.5	17.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	76.3%	75.6%	70.2%	44.5%	9.3%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	27.0%	24.1%	21.8%	13.4%	0.0%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	870	816	690	603	656		0.6%
Average (RIW) Weighted case	1.68	1.89	1.98	3.68	6.07	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	57	50	55	39	39		
In-Hospital Crude Mortality Rate	11.0%	11.6%	15.8%	23.8%	36.1%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	118	134 !	139 !	302 !	0 !	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.1%	13.3%	12.7%	11.0%	0.0%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	19	17	16	15	20		1.0%
Occupancy Rate (% of Inpatient beds occupied)	94.7%	86.7%	80.1%	100.1%	133.4%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	15,085	15,246	9,025	8,783	12,413		2.8%
% Visits (Less Urgent-Triage 4)	42.5%	44.1%	41.0%	35.6%	36.5%	44.5%	
% Visits (Non Urgent-Triage 5)	34.1%	34.1%	28.6%	29.0%	26.2%	8.3%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Upper River Valley Hospital**

**Facility Profile - Five fiscal years: 2018-19 to 2022-23**

<b>UPPER RIVER VALLEY HOSPITAL</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>NB Average 2022-23</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	2,027	2,082	1,800	1,993	2,518		3.4%
<b>Average Age of Inpatients</b>	55	57	56	59	58	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	23,560	25,675	18,635	21,450	21,700		3.3%
Average Length of Stay	11.6	12.3	10.4	10.8	8.6	9.0	
Total Length of Stay - (Acute Care only)	16,611	15,780	11,392	13,136	16,342		
Average Length of Stay-(Acute Care only)	8.2	7.6	6.3	6.6	6.5	7.1	
Expected Length of Stay-(Acute Care only)	4.9	5.1	4.8	5.0	4.8	5.6	
Conservable Beds Days	6,539	5,099	2,781	3,211	4,276		
% Conservable Bed Days	27.8%	19.9%	14.9%	15.0%	19.7%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	6,949	9,895	7,243	8,314	5,358		
% ALC Days	29.5%	38.5%	38.9%	38.8%	24.7%	21.2%	
Average number of ALC beds/day	19.0	27.1	19.8	22.8	14.7		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	65.2%	65.9%	62.0%	66.5%	63.4%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	26.7%	26.9%	25.1%	26.4%	24.5%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	3,414	3,573	2,850	3,293	3,408		3.0%
Average (RIW) Weighted case	1.68	1.72	1.58	1.65	1.35	1.56	
<b>Deliveries</b>							
Number of Deliveries	201	200	168	145	206		
Number of Cesarean Sections	53	43	39	50	62		
Cesarean Section Rate	26.4%	21.5%	23.2%	34.5%	30.1%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	158	155	135	164	186		
In-Hospital Crude Mortality Rate	7.8%	7.4%	7.5%	8.2%	7.4%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	190!	147	153	147	160	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	10.9%	13.2%	9.1%	10.5%	10.6%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	65	64	54	51	57		2.8%
Occupancy Rate (% of Inpatient beds occupied)	124.7%	123.0%	103.1%	98.0%	109.3%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	25,339	25,008	18,136	21,573	24,014		5.3%
% Visits (Less Urgent-Triage 4)	41.4%	46.1%	49.3%	47.2%	44.9%	44.5%	
% Visits (Non Urgent-Triage 5)	21.6%	17.8%	14.3%	12.4%	12.8%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	262	248	231	251	318		1.8%
Day Surgery visits in Main Operating Rooms	921	739	1,019	717	694		2.1%
% of Day Surgery visits	77.9%	74.9%	81.5%	74.1%	68.6%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	126	138	240	202	405	366	
Cancer Surgeries	54	61	103	90	103	86	
Orthopaedic Surgeries	n/a	n/a	n/a	n/a	512	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 7 (Miramichi area):  
**Miramichi Regional Hospital**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

MIRAMICHI REGIONAL HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	4,970	4,940	4,984	4,711	4,814		6.6%
Average Age of Inpatients	52	55	54	54	55	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	40,482	40,195	30,400	35,452	33,659		5.1%
Average Length of Stay	8.1	8.3	6.1	7.5	7.0	9.0	
Total Length of Stay - (Acute Care only)	31,746	33,138	27,990	30,277	28,246		
Average Length of Stay-(Acute Care only)	6.4	6.7	5.6	6.4	5.9	7.1	
Expected Length of Stay-(Acute Care only)	5.1	5.2	5.2	5.4	5.5	5.6	
Conservable Bed Days	6,183	7,340	2,288	4,736	1,902		
% Conservable Bed Days	15.3%	17.9%	7.5%	13.4%	5.6%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,736	7,777	2,410	5,175	5,413		
% ALC Days	21.6%	19.0%	7.9%	14.6%	16.1%	21.2%	
Average number of ALC beds/day	23.9	21.3	6.6	14.2	14.8		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	64.3%	66.4%	61.7%	65.1%	65.1%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	27.2%	28.4%	26.5%	26.5%	30.0%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	6,368	6,467	5,319	5,812	5,563		4.8%
Average (RIW) Weighted case	1.28	1.31	1.07	1.23	1.16	1.56	
<b>Deliveries</b>							
Number of Deliveries	424	348	402	428	398		
Number of Cesarean Sections	144	120	124	143	134		
Cesarean Section Rate	34.0%	34.5%	30.8%	33.4%	33.7%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	246	271	244	282	299		
In-Hospital Crude Mortality Rate	4.9%	5.5%	4.9%	6.0%	6.2%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	80	107	94	117	103	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	9.4%	9.3%	8.0%	7.9%	8.1%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	163	158	123	138	132		6.5%
Occupancy Rate (% of Inpatient beds occupied)	110.6%	107.6%	83.9%	93.7%	88.9%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	32,660	30,357	24,013	24,005	24,109		5.4%
% Visits (Less Urgent-Triage 4)	48.2%	45.1%	37.9%	35.4%	34.4%	44.5%	
% Visits (Non Urgent-Triage 5)	3.5%	3.9%	2.8%	3.3%	3.6%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	976	1,038	1,104	911	934		5.3%
Day Surgery visits in Main Operating Rooms	3,013	2,525	2,402	1,962	2,100		6.3%
% of Day Surgery visits	75.5%	70.9%	68.5%	68.3%	69.2%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	224	230	259	161	389	366	
Cancer Surgeries	77	83	61	67	119	86	
Orthopaedic Surgeries	367	619	385	192	537	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

# Vitalité Health Network

## Acute Care Facility Profile – Five fiscal years: 2018-19 to 2022-23

VITALITÉ HEALTH NETWORK	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	27,571	26,846	23,042	22,561	22,503		30.7%
Average Age of Inpatients	56	56	56	56	56	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	242,246	263,456	205,155	223,011	227,857		34.4%
Average Length of Stay	8.8	9.8	8.9	9.9	10.1	9.0	
Total Length of Stay - (Acute Care only)	191,423	192,514	159,795	164,124	155,267		
Average Length of Stay- (Acute Care only)	6.9	7.2	6.9	7.3	6.9	7.1	
Expected Length of Stay- (Acute Care only)	5.4	5.5	5.7	6.1	6.0	5.6	
Conservable Bed Days	38,300	44,949	28,112	27,582	19,232		
% Conservable Bed Days	15.8%	17.1%	13.7%	12.4%	8.4%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	50,823	70,942	45,360	58,887	72,590		
% ALC Days	21.0%	26.9%	22.1%	26.4%	31.9%	21.2%	
Average number of ALC beds/day	139.2	194.4	124.3	161.3	198.9		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	56.9%	55.7%	55.5%	56.6%	56.6%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	22.6%	21.7%	21.7%	22.0%	22.5%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	39,460	41,855	33,032	35,438	35,251		30.7%
Average (RIW) Weighted case	1.43	1.56	1.43	1.57	1.57	1.56	
<b>Deliveries</b>							
Number of Deliveries	1,253	1,566	1,513	1,514	1,497		
Number of Cesarean Sections	478	469	466	447	509		
Cesarean Section Rate	31.4%	29.9%	30.8%	29.5%	34.0%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	1,590	1,593	1,451	1,573	1,696		
In-Hospital Crude Mortality Rate	5.8%	5.9%	6.3%	7.0%	7.5%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	124	115	119	131	130	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	6.6%	5.7%	4.9%	5.7%	5.2%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	864	848	721	727	743		36.3%
Occupancy Rate (% of Inpatient beds occupied)	90.0%	88.3%	75.1%	87.6%	94.8%	94.1%	
<b>Emergency Department Visits (excludes visits at Lamèque)</b>							
Emergency Department Visits	224,282	211,612	154,347	163,323	175,719		39.0%
% Visits (Less Urgent-Triage 4)	50.5%	49.6%	47.8%	46.7%	47.1%	44.5%	
% Visits (Non Urgent-Triage 5)	10.7%	11.0%	11.4%	11.7%	10.7%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	6,902	6,938	5,336	4,700	4,641		26.2%
Day Surgery visits in Main Operating Rooms	12,212	11,620	9,827	10,620	9,726		29.4%
% of Day Surgery visits	63.9%	62.6%	64.8%	69.3%	67.7%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	204	214	274	230	311	366	
Cancer Surgeries	53	55	60	59	65	86	
Orthopaedic Surgeries	276	244	337	309	329	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 1 (Beauséjour area):  
**Dr. Georges-L.-Dumont University Hospital Centre**  
 Facility Profile - Five fiscal years from 2018-19 to 2022-23

DR. GEORGES-L.-DUMONT UNIVERSITY HOSPITAL CENTRE	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	9,646	9,460	8,173	7,485	7,207		9.8%
Average Age of Inpatients	53	53	53	51	50	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	81,134	80,675	69,640	67,740	65,332		9.9%
Average Length of Stay	8.4	8.5	8.5	9.1	9.1	9.0	
Total Length of Stay - (Acute Care only)	74,251	72,213	62,403	59,783	58,069		
Average Length of Stay-(Acute Care only)	7.7	7.6	7.6	8.0	8.1	7.1	
Expected Length of Stay-(Acute Care only)	5.3	5.2	5.7	6.3	6.6	5.6	
Conservable Bed Days	21,929	22,933	15,821	12,858	10,293		
% Conservable Bed Days	27.0%	28.4%	22.7%	19.0%	15.8%	16.9%	
<b>Alternate level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	6,883	8,462	7,237	7,957	7,263		
% ALC Days	8.5%	10.5%	10.4%	11.7%	11.1%	21.2%	
Average number of ALC beds/day	18.9	23.2	19.8	21.8	19.9		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	50.8%	48.2%	49.9%	51.6%	49.3%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	20.1%	19.2%	18.9%	19.3%	19.1%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	14,254	14,250	12,022	11,698	11,343		9.9%
Average (RIW) Weighted case	1.48	1.51	1.47	1.56	1.57	1.56	
<b>Deliveries</b>							
Number of Deliveries	673	707	745	689	718		
Number of Cesarean Sections	212	206	238	224	239		
Cesarean Section Rate	31.5%	29.1%	31.9%	32.5%	33.3%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	493	458	456	455	426		
In-Hospital Crude Mortality Rate	5.1%	4.8%	5.6%	6.1%	5.9%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	130	118	119	131	110	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.2%	4.2%	4.1%	4.8%	3.9%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	280	282	255	240	236		11.5%
Occupancy Rate (% of Inpatient beds occupied)	92.8%	93.3%	84.4%	92.8%	101.2%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	44,187	39,828	32,965	31,896	29,399		6.5%
% Visits (Less Urgent-Triage 4)	44.6%	41.0%	38.6%	35.4%	34.0%	44.5%	
% Visits (Non Urgent-Triage 5)	10.9%	10.6%	11.8%	13.3%	13.1%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2,856	2,908	1,908	1,534	1,433		8.1%
Day Surgery visits in Main Operating Rooms	3,429	2,875	2,908	3,669	3,909		11.8%
% of Day Surgery visits	54.6%	49.7%	60.4%	70.5%	73.2%	65.1%	
<b>Surgical Wait Times in Days (90th Percentile)</b>							
All Surgeries	187	164	255	218	267	366	
Cancer Surgeries	54	57	55	56	64	86	
Orthopaedic Surgeries	357	249	392	368	332	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 1 (Beauséjour area):  
**Stella-Maris-de-Kent Hospital**  
 Facility Profile – Five fiscal years from 2018-19 to 2022-23

STELLA-MARIS-DE-KENT HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	379	411	342	346	392		0.5%
Average Age of Inpatients	75	76	75	76	76	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	8,559	9,635	7,717	11,619	9,613		1.5%
Average Length of Stay	21.6	23.4	22.6	33.6	24.5	9.0	
Total Length of Stay - (Acute Care only)	4,049	3,706	2,950	4,007	3,772		
Average Length of Stay-(Acute Care only)	10.2	9.0	8.6	11.6	9.6	7.1	
Expected Length of Stay-(Acute Care only)	5.4	5.6	6.1	7.3	7.2	5.6	
Conservable Bed Days	1,889	1,408	866	1,486	965		
% Conservable Bed Days	22.1%	14.6%	11.2%	12.8%	10.0%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	4,510	5,929	4,767	7,612	5,841		
% ALC Days	52.7%	61.5%	61.8%	65.5%	60.8%	21.2%	
Average number of ALC beds/day	12.4	16.2	13.1	20.9	16.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	89.2%	92.0%	94.7%	95.4%	94.1%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	39.0%	44.0%	43.6%	36.4%	40.8%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,060	1,190	894	1,300	1,106		1.0%
Average (RIW) Weighted case	2.67	2.90	2.61	3.76	2.82	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	79	75	67	82	80		
In-Hospital Crude Mortality Rate	19.9%	18.2%	19.6%	23.7%	20.4%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	223 !	180 !	181 !	288 !	155	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	22.3%	14.9%	8.2%	19.4%	18.5%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	25	25	26	23	23		1.1%
Occupancy Rate (% of Inpatient beds occupied)	124.3%	124.2%	131.8%	114.4%	113.9%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	30,360	28,857	19,512	19,307	20,221		4.5%
% Visits (Less Urgent-Triage 4)	56.6%	57.0%	63.4%	59.9%	57.4%	44.5%	
% Visits (Non Urgent-Triage 5)	1.8%	1.8%	1.8%	2.5%	2.7%	8.3%	



Vitalité Health Network – Zone 4 (Northwest area):  
**Edmundston Regional Hospital**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

EDMUNDSTON REGIONAL HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	5,529	5,417	4,783	4,736	4,892		6.7%
Average Age of Inpatients	54	55	54	54	55	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	35,450	35,282	32,175	33,206	32,112		4.9%
Average Length of Stay	6.4	6.5	6.7	7.0	6.6	9.0	
Total Length of Stay - (Acute Care only)	34,553	34,361	30,034	30,709	30,958		
Average Length of Stay-(Acute Care only)	6.2	6.3	6.3	6.5	6.3	7.1	
Expected Length of Stay-(Acute Care only)	5.3	5.3	5.6	5.7	5.4	5.6	
Conservable Bed Days	4,623	5,490	3,483	3,548	4,324		
% Conservable Bed Days	13.0%	15.6%	10.8%	10.7%	13.5%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	897	921	2,141	2,497	1,154		
% ALC Days	2.5%	2.6%	6.7%	7.5%	3.6%	21.2%	
Average number of ALC beds/day	2.5	2.5	5.9	6.8	3.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	57.9%	58.3%	57.1%	57.7%	58.5%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	22.2%	21.9%	23.0%	23.3%	23.5%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	6,545	6,580	5,833	6,210	5,844		5.1%
Average (RIW) Weighted case	1.18	1.21	1.22	1.31	1.19	1.56	
<b>Deliveries</b>							
Number of Deliveries	311	293	306	319	304		
Number of Cesarean Sections	86	86	103	91	114		
Cesarean Section Rate	27.7%	29.4%	33.7%	28.5%	37.5%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	263	252	227	251	300		
In-Hospital Crude Mortality Rate	4.8%	4.7%	4.7%	5.3%	6.1%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	113	110	119	116	135	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.5%	5.4%	4.4%	4.6%	5.2%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	149	145	126	130	138		6.8%
Occupancy Rate (% of Inpatient beds occupied)	88.0%	85.9%	74.6%	77.3%	86.8%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	30,762	29,901	21,183	22,900	24,600		5.5%
% Visits (Less Urgent-Triage 4)	47.0%	48.8%	45.5%	43.1%	41.9%	44.5%	
% Visits (Non Urgent-Triage 5)	10.2%	10.0%	12.3%	12.1%	10.6%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,552	1,573	1,384	1,295	1,353		7.6%
Day Surgery visits in Main Operating Rooms	3,029	2,846	1,830	1,845	1,673		5.0%
% of Day Surgery visits	66.1%	64.4%	56.9%	58.8%	55.3%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	234	212	239	239	294	366	
Cancer Surgeries	43	37	40	49	46	86	
Orthopaedic Surgeries	245	224	260	292	328	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 4 (Northwest area):  
**Grand Falls General Hospital**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

<b>GRAND FALLS GENERAL HOSPITAL</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>NB Average 2022-23</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	312	386	300	307	325		0.4%
<b>Average Age of Inpatients</b>	74	75	75	75	74	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,354	6,574	6,046	6,807	6,981		1.1%
Average Length of Stay	20.4	17.0	20.2	22.2	21.5	9.0	
Total Length of Stay - (Acute Care only)	4,193	5,123	3,702	5,050	4,636		
Average Length of Stay-(Acute Care only)	13.4	13.3	12.3	16.4	14.3	7.1	
Expected Length of Stay-(Acute Care only)	7.2	6.4	7.2	10.3	9.5	5.6	
Conservable Bed Days	1,893	2,657	1,547	1,884	1,538		
% Conservable Bed Days	29.8%	40.4%	25.6%	27.7%	22.0%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,161	1,451	2,344	1,757	2,345		
% ALC Days	34.0%	22.1%	38.8%	25.8%	33.6%	21.2%	
Average number of ALC beds/day	5.9	4.0	6.4	4.8	6.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	82.4%	80.6%	76.3%	74.6%	86.8%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	19.9%	22.3%	17.3%	18.2%	22.2%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	787	796	735	780	831		0.7%
Average (RIW) Weighted case	2.52	2.06	2.45	2.54	2.56	1.56	
<b>Deaths</b>							
Number of In-Hospital Deaths	55	58	53	57	84		
In-Hospital Crude Mortality Rate	17.6%	15.0%	17.7%	18.6%	25.8%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	205!	113 !	168 !	142	150	128	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.6%	19.3%	19.9%	14.4%	11.8%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	18	16	17	20	20		1.0%
Occupancy Rate (% of Inpatient beds occupied)	91.8%	82.3%	85.3%	97.6%	101.7%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	18,551	16,379	10,290	12,372	15,697		3.5%
% Visits (Less Urgent-Triage 4)	48.1%	45.4%	45.0%	46.3%	51.5%	44.5%	
% Visits (Non Urgent-Triage 5)	20.1%	22.5%	21.3%	21.4%	19.0%	8.3%	

Vitalité Health Network – Zone 4 (Northwest area):  
**Hôtel-Dieu Saint-Joseph de Saint-Quentin**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

HÔTEL-DIEU SAINT-JOSEPH DE SAINT-QUENTIN	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	243	190	170	172	112		0.2%
Average Age of Inpatients	71	71	73	72	73	54	
Length of Stay							
Total Length of Hospital Stays	2,783	2,648	1,632	1,812	2,377		0.4%
Average Length of Stay	11.5	13.9	9.6	10.5	21.2	9.0	
Total Length of Stay - (Acute Care only)	1,871	1,490	1,074	1,393	766		
Average Length of Stay-(Acute Care only)	7.7	7.8	6.3	8.1	6.8	7.1	
Expected Length of Stay-(Acute Care only)	5.2	5.5	5.2	6.5	6.3	5.6	
Conservable Bed Days	571	444	182	269	60		
% Conservable Bed Days	20.5%	16.8%	11.1%	14.9%	2.5%	16.9%	
Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	912	1,158	558	419	1,611		
% ALC Days	32.8%	43.7%	34.2%	23.1%	67.8%	21.2%	
Average number of ALC beds/day	2.5	3.2	1.5	1.1	4.4		
Hospitalizations via Emergency Department							
% Admitted Through Emergency Department	82.7%	77.9%	80.6%	74.4%	83.0%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	37.0%	31.6%	34.7%	27.9%	33.0%	19.9%	
Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	359	345	202	225	264		0.2%
Average (RIW) Weighted case	1.48	1.82	1.19	1.31	2.36	1.56	
Deaths							
Number of In-Hospital Deaths	38	27	36	31	27		
In-Hospital Crude Mortality Rate	15.6%	14.2%	21.2%	18.0%	24.1%	6.1%	
Ambulatory Care Sensitive Conditions (ACSC)	19.1%	12.9%	15.7%	19.5%	15.4%	5.9%	
Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	9	6	5	5	6		0.3%
Occupancy Rate (% of Inpatient beds occupied)	146.2%	94.5%	81.1%	87.2%	104.0%	94.1%	
Emergency Department Visits							
Emergency Department Visits	13,832	13,709	8,943	10,614	13,067		2.9%
% Visits (Less Urgent-Triage 4)	60.4%	55.5%	58.5%	56.7%	58.5%	44.5%	
% Visits (Non Urgent-Triage 5)	11.4%	16.2%	14.9%	16.9%	12.7%	8.3%	

Vitalité Health Network – Zone 5 (Restigouche area):  
**Campbellton Regional Hospital**  
 Facility Profile - Five fiscal years: 2018-19 to 2022-23

CAMPBELLTON REGIONAL HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	3,811	3,072	2,205	2,335	2,597		3.5%
Average Age of Inpatients	56	58	65	65	67	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	39,851	49,319	27,249	30,934	33,267		5.0%
Average Length of Stay	10.5	16.1	12.4	13.2	12.8	9.0	
Total Length of Stay - (Acute Care only)	26,071	23,497	16,808	18,933	17,649		
Average Length of Stay-(Acute Care only)	6.8	7.6	7.6	8.1	6.8	7.1	
Expected Length of Stay-(Acute Care only)	5.3	5.9	6.3	6.6	6.0	5.6	
Conservable Bed Days	5,443	5,426	2,894	3,621	2,066		
% Conservable Bed Days	13.6%	11.0%	10.6%	11.7%	6.2%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	13,780	25,822	10,441	12,001	15,618		
% ALC Days	34.6%	52.4%	38.3%	38.8%	46.9%	21.2%	
Average number of ALC beds/day	37.8	70.7	28.6	32.9	42.8		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	67.5%	67.3%	76.1%	75.0%	74.3%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	24.8%	22.9%	25.2%	25.4%	26.1%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	5,596	6,483	3,800	4,312	4,660		4.1%
Average (RIW) Weighted case	1.47	2.11	1.72	1.85	1.79	1.56	
<b>Deliveries</b>							
Number of Deliveries	235	162	8	0	0		
Number of Cesarean Sections	77	47	1	0	0		
Cesarean Section Rate	32.8%	29.0%	12.5%	n/a	n/a	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	213	239	188	200	227		
In-Hospital Crude Mortality Rate	5.6%	7.8%	8.5%	8.6%	8.7%	6.1%	
Hospital Standardized Mortality Rate (HSMR)*	113	112	93	125	116	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	8.4%	7.4%	5.7%	8.5%	7.3%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	140	135	95	96	93		4.5%
Occupancy Rate (% of Inpatient beds occupied)	96.8%	92.9%	65.7%	79.9%	81.5%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	19,751	19,172	13,058	15,047	17,013		3.8%
% Visits (Less Urgent-Triage 4)	42.0%	39.0%	34.3%	37.0%	37.3%	44.5%	
% Visits (Non Urgent-Triage 5)	7.3%	9.0%	10.4%	11.8%	10.5%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	559	474	357	376	488		2.8%
Day Surgery visits in Main Operating Rooms	2,102	2,193	1,637	1,789	1,767		5.3%
% of Day Surgery visits	79.0%	82.2%	82.1%	82.6%	78.4%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	224	248	327	212	193	366	
Cancer Surgeries	52	57	50	57	49	86	
Orthopaedic Surgeries	307	385	493	286	228	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Chaleur Regional Hospital**

Facility Profile - Five fiscal years: 2018-19 to 2022-23

CHALEUR REGIONAL HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	6,134	6,282	5,583	5,735	5,479		7.5%
Average Age of Inpatients	54	53	52	52	52	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	40,486	44,662	32,034	40,409	41,331		6.2%
Average Length of Stay	6.6	7.1	5.7	7.0	7.5	9.0	
Total Length of Stay - (Acute Care only)	35,450	38,602	30,177	32,270	28,910		
Average Length of Stay-(Acute Care only)	5.8	6.1	5.4	5.6	5.3	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.4	5.3	5.3	5.2	5.6	
Conservable Bed Days	1,263	4,550	588	1,727	219		
% Conservable Bed Days	3.1%	10.2%	1.8%	4.3%	0.5%	16.9%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	5,036	6,060	1,847	8,139	12,421		
% ALC Days	12.4%	13.6%	5.8%	20.1%	30.1%	21.2%	
Average number of ALC beds/day	13.8	16.6	5.1	22.3	34.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted Through Emergency Department	50.3%	49.3%	44.6%	45.8%	45.8%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	22.2%	21.7%	19.6%	19.5%	20.2%	19.9%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	7,408	8,020	6,086	7,071	6,954		6.1%
Average (RIW) Weighted case	1.21	1.28	1.09	1.23	1.27	1.56	
<b>Deliveries</b>							
Number of Deliveries	304	404	454	506	475		
Number of Cesarean Sections	103	130	124	132	156		
Cesarean Section Rate	33.9%	32.2%	27.3%	26.1%	32.8%	32.8%	
<b>Deaths</b>							
Number of In-Hospital Deaths	264	258	248	317	352		
In-Hospital Crude Mortality Rate	4.3%	4.1%	4.4%	5.5%	6.4%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	102	96	104	124	158	128	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.3%	5.3%	4.2%	5.0%	4.2%	5.9%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	154	153	113	130	141		6.9%
Occupancy Rate (% of Inpatient beds occupied)	71.7%	71.1%	52.6%	84.5%	95.1%	94.1%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	30,181	28,615	19,416	20,896	22,213		4.9%
% Visits (Less Urgent-Triage 4)	56.0%	54.9%	53.8%	52.8%	54.5%	44.5%	
% Visits (Non Urgent-Triage 5)	12.2%	12.4%	11.1%	8.2%	6.2%	8.3%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,935	1,983	1,687	1,495	1,367		7.7%
Day Surgery visits in Main Operating Rooms	3,652	3,706	3,452	3,309	2,377		7.2%
% of Day Surgery visits	65.4%	65.1%	67.2%	68.9%	63.5%	65.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	202	230	303	256	372	366	
Cancer Surgeries	55	54	85	82	80	86	
Orthopaedic Surgeries	209	210	301	286	364	493	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Tracadie Hospital**

Facility Profile - Five fiscal years: 2018-19 to 2022-23

TRACADIE HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	1,201	1,204	1,151	1,025	1,032		1.4%
Average Age of Inpatients	73	74	72	74	74	54	

Length of Stay							
Total Length of Hospital Stays	18,876	25,257	19,766	19,751	25,898		3.9%
Average Length of Stay	15.7	21.0	17.3	19.3	25.1	9.0	
Total Length of Stay - (Acute Care only)	7,782	9,930	9,750	8,281	7,410		
Average Length of Stay-(Acute Care only)	6.5	8.2	8.5	8.1	7.2	7.1	
Expected Length of Stay-(Acute Care only)	6.6	6.9	6.7	6.8	7.1	5.6	
Conservable Bed Days	-272	1,651	2,092	1,350	123		
% Conservable Bed Days	-1.4%	6.5%	10.6%	6.8%	0.5%	16.9%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	11,094	15,327	10,016	11,470	18,488		
% ALC Days	58.8%	60.7%	50.7%	58.1%	71.4%	21.2%	
Average number of ALC beds/day	30.4	42.0	27.4	31.4	50.7		

Hospitalizations via Emergency Department							
% Admitted Through Emergency Department	77.9%	79.7%	76.5%	78.4%	76.2%	52.1%	
% Short Stay Admissions -Through Emergency Dept.	32.1%	25.6%	27.5%	30.5%	32.1%	19.9%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	2,345	3,014	2,431	2,467	2,937		2.6%
Average (RIW) Weighted case	1.95	2.50	2.11	2.41	2.85	1.56	

Deaths							
Number of In-Hospital Deaths	117	148	107	105	109		
In-Hospital Crude Mortality Rate	9.7%	12.3%	9.3%	10.2%	10.6%	6.1%	
Hospital Standardized Mortality Rate (HSMR)	123	130	148	157	118	128	

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	13.9%	14.1%	10.0%	10.2%	11.3%	5.9%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	62	60	56	58	60		2.9%
Occupancy Rate (% of Inpatient beds occupied)	105.2%	101.9%	95.4%	98.9%	101.9%	94.1%	

Emergency Department Visits							
Emergency Department Visits	20,481	19,945	15,992	16,514	18,156		4.0%
% Visits (Less Urgent-Triage 4)	41.1%	41.0%	41.5%	44.3%	46.2%	44.5%	
% Visits (Non Urgent-Triage 5)	10.9%	11.1%	13.8%	14.2%	13.8%	8.3%	



Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Enfant-Jésus RHSJ† Hospital**

**Facility Profile – Fiscal year – 2018-19 to 2022-23**

ENFANT-JÉSUS RHSJ† HOSPITAL	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	228	330	282	352	401		0.5%
Average Age of Inpatients	76	77	78	76	76	54	
Length of Stay							
Total Length of Hospital Stays	4,678	4,975	4,759	6,107	5,937		0.9%
Average Length of Stay	20.5	15.1	16.9	17.3	14.8	9.0	
Total Length of Stay - (Acute Care only)	2,858	3,110	2,551	3,208	2,797		
Average Length of Stay-(Acute Care only)	12.5	9.4	9.0	9.1	7.0	7.1	
Expected Length of Stay-(Acute Care only)	7.7	8.0	6.9	6.8	7.6	5.6	
Conservable Bed Days	1,053	484	612	798	(245)		
% Conservable Bed Days	22.5%	9.7%	12.9%	13.1%	-4.1%	16.9%	
Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	1,820	1,865	2,208	2,899	3,140		
% ALC Days	38.9%	37.5%	46.4%	47.5%	52.9%	21.2%	
Average number of ALC beds/day	5.0	5.1	6.0	7.9	8.6		
Hospitalizations via Emergency Department							
% Admitted Through Emergency Department	82.5%	84.8%	85.8%	88.9%	90.3%	52.1%	
% Admitted Through Emergency Department	27.2%	36.4%	43.3%	43.8%	40.4%	19.9%	
Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	602	646	575	856	757		0.7%
Average (RIW) Weighted case	2.64	1.96	2.04	2.43	1.89	1.56	
Deaths							
Number of In-Hospital Deaths	47	48	52	49	60		
In-Hospital Crude Mortality Rate	20.6%	14.5%	18.4%	13.9%	15.0%	6.1%	
Ambulatory Care Sensitive Conditions (ACSC)	5.3%	10.9%	4.8%	10.9%	7.5%	5.9%	
Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	14	14	14	12	13		0.6%
Occupancy Rate (% of Inpatient beds occupied)	116.8%	119.0%	115.3%	102.1%	104.8%	94.1%	
Emergency Department Visits							
Emergency Department Visits	20,050	18,787	13,058	13,777	15,353		3.4%
% Visits (Less Urgent-Triage 4)	55.2%	59.5%	58.8%	57.8%	54.4%	44.5%	
% Visits (Non Urgent-Triage 5)	13.6%	11.5%	11.4%	9.8%	9.4%	8.3%	

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Lamèque Hospital and Community Health Centre**

Facility Profile - Five fiscal years: 2018-19 to 2022-23

LAMÈQUE HOSPITAL AND COMMUNITY HEALTH CENTRE	2018-19	2019-20	2020-21	2021-22	2022-23	NB Average 2022-23	% of NB Total
Inpatient Discharges (Acute Care)	70	94	53	68	66		0.1%
Average Age of Inpatients	81	81	82	83	80	54	
Length of Stay							
Total Length of Hospital Stays	4,075	4,429	4,147	4,626	5,009		0.8%
Average Length of Stay	58.2	47.1	78.2	68.0	75.9	9.0	
Total Length of Stay - (Acute Care only)	345	482	346	490	300		
Average Length of Stay-(Acute Care only)	4.9	5.1	6.5	7.2	4.5	7.1	
Expected Length of Stay-(Acute Care only)	5.6	6.1	6.0	6.6	6.2	5.6	
Conservable Bed Days	-82	(93)	28	39	(110)		
% Conservable Bed Days	-2.0%	-2.1%	0.7%	0.8%	-2.2%	16.9%	
Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	3,730	3,947	3,801	4,136	4,709		
% ALC Days	91.5%	89.1%	91.7%	89.4%	94.0%	21.2%	
Average number of ALC beds/day	10.2	10.8	10.4	11.3	12.9		
Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	505	530	455	519	554		0.5%
Average (RIW) Weighted case	7.21	5.64	8.58	7.63	8.39	1.56	
Deaths							
Number of In-Hospital Deaths	21	30	17	26	31		
In-Hospital Crude Mortality Rate	30.0%	31.9%	32.1%	38.2%	47.0%	6.1%	
Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	12	12	13	13	13		0.6%
Occupancy Rate (% of Inpatient beds occupied)	99.6%	100.0%	105.6%	106.6%	108.5%	94.1%	